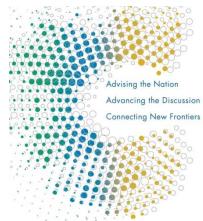


Michael H Moloney Report to ESSC, November 2017 The National Academies of SCIENCES ENGINEERING MEDICINE





- The National Academy of Sciences (NAS) was established on March 3 1863 by Act of Congress, signed into law by President Lincoln in the midst of the Civil War.
- NAS was established to "investigate, examine, experiment, and report upon any subject of science or art" whenever called upon to do so by any department of the government. The National Academy of Engineering (NAE) was established in 1964 and the Institute of Medicine (now the National Academy of Medicine) in 1970. We now call ourselves the National Academies of Sciences, Engineering, and Medicine.
- The National Academies provide independent, objective analysis and advice to the nation and conduct other activities to solve complex problems and inform public policy decisions. The National Academies also encourage education and research, recognize outstanding contributions to knowledge, and increase public understanding in matters of science, engineering, and medicine.

Space and Aeronautics at the Academies

Space Studies Board and the Aeronautics and Space Engineering Board

- One of the larger units in the Academies.
- Conduct studies for NASA, USGS, USAF, NOAA, FAA, etc.
- Encompasses all of Space Science, Space Engineering, and Aeronautics.
- SSB's Signature product are the decadal surveys in space science—including planetary science and life/physical sciences.
- ASEB reviews NASA's aeronautics and space technology programs.



55 Years of Decadal Surveys

 Astronomy and Astrophysics 1963, 1973, 1982, 1991, 2001, 2010, (2020)

 Planetary Science 2003, 2011, (2022)

 Solar and Space Physics 2003, 2012, (2024)

 Earth Science and Applications from Space 2007, (2018)

 Life and Physical Research in Space 2011

Astronomy and Astrophysics for the 1980's ASTRONOMY **ASTROPHYSICS VISION Recapturing a Future** for Space Exploration

Astronomy and Astrophysics

SSB - Decadal Surveys

Among the ad hoc studies the SSB conducts, the decadal surveys stand out as the signature products of the SSB and its discpine committees.

The foundation of decadal surveys was the first astronomy decadal survey report in 1964. Now expanded to all of the space sciences and Earth science and applications from space and, most recently, the biological and physical sciences in space.

At the most fundamental level, decadal surveys are community-driven, bottom-up studies that aim to formulate a community consensus on the most compelling science questions for the decade ahead in each of the disciplines.

The studies also identify prioritized lists of missions and, in some cases, ground-based research activities that can address the highest-priority science.

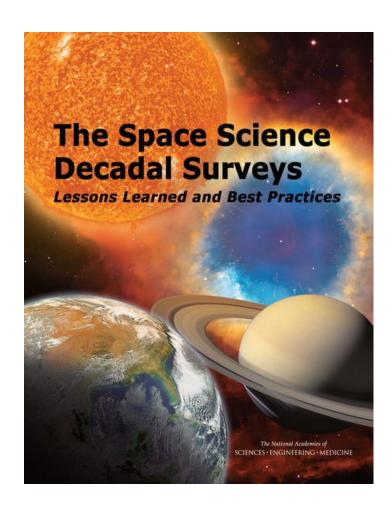
Involve the appointment of a steering committee and a set of 4-9 topical panels (no two surveys are the same) involving a total of up to 80-120 volunteers.

The studies involve extensive community input via hundreds of white papers, community forums, and other outreach activities, and the most recent round included an independent Cost Assessment and Technical Evaluation (the so-called CATE process) of proposed initiatives and recommendations made within defined budget scenarios.

5

Decadal Surveys - Lessons Learned

https://www.nap.edu/read/21788



National Academy of Engineering

C.D. (Dan) Mote, Jr., President

National Academy of Sciences

Marcia McNutt, President

National Academy of Medicine

Victor J. Dzau, President

Executive Office

Bruce B. Darling, Executive Officer

James F. Hinchman, Deputy Executive Officer & Chief Operating Officer

Program Units

Division of Behavioral and Social Sciences and Education

Division on Earth and Life Sciences

Division on Engineering and Physical Sciences

Health and Medicine Division

Policy and Global Affairs Division

Transportation Research Board

Gulf Research Program

Division on Engineering and Physical Sciences

Executive Director: Peter Blair Deputy Executive Directors: Joan Fuller and Scott Weidman

Aeronautics and Space Engineering Board

Director: Michael Moloney Chair: Alan Epstein

Air Force Studies Board

Director: Joan Fuller Chair: Douglas Fraser

Board on Army Science and Technology

Director: Bruce Braun Chair: David Maddox

Board on Energy and Environmental Systems

Director: Jim Zucchetto Chair: Andrew Brown

Board on Infrastructure and the Constructed Environment

Director: Cameron Oskvig Chair: James Whittaker

Board on Mathematical Sciences and their Applications

Director: Michelle Schwalbe Chair: Stephen Robinson

Board on Physics and Astronomy

Director: James Lancaster Chair: Barbara Jacak

Computer Science and Telecommunications Board

Director: Jon Eisenberg Chair: Farnam Jahanian

Intelligence Community Studies Board

Director: Alan Shaw Chair: Donald Kerr

Laboratory Assessments Board

Director: Jim McGee Chair: John Lyons

National Materials and Manufacturing Board

Director: James Lancaster Chair: Celia Merzbacher

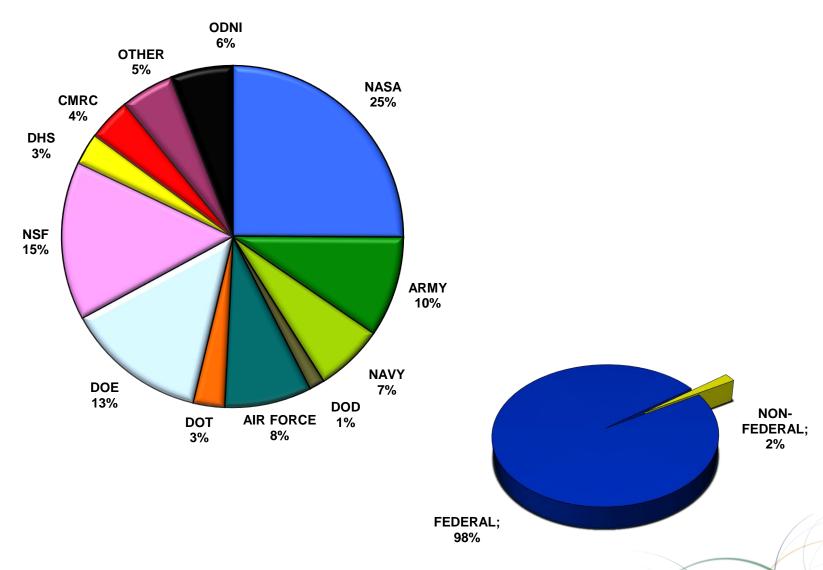
Naval Studies Board

Director: Charles Draper Chair: Paul Schneider

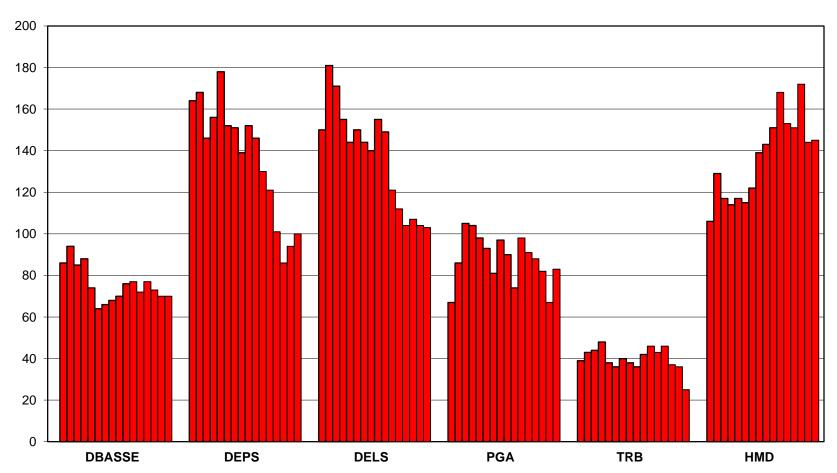
Space Studies Board

Director: Michael Moloney Chair: Fiona Harrison

DEPS 2016 Total Program Support \$24.958M by Sponsor



Academies Appointed Committees*by Program Division 2001 – 2016



The Academies, in total, had over 500 active committees in 2016.



SSB Charge

- The SSB was established in 1958 to serve as the focus of the interests and responsibilities in space research for the National Academies of Sciences, Engineering, and Medicine.
- The SSB provides an independent, authoritative forum for information and advice on all aspects of space science and applications, and it serves as the focal point within the Academies for activities on space research. It oversees advisory studies and program assessments, facilitates international research coordination, and promotes communications on space science and science policy between the research community, the federal government, and the interested public.
- The SSB also serves as the U.S. National Committee for the International Council for Science Committee on Space Research (COSPAR).



Standing Committees & Roundtables

- The boards devolve detailed oversight responsibilities to its standing and discipline committees that provide an independent, authoritative forum for identifying and discussing issues in space science between the research community, the federal government, and the interested public. The discipline committees also monitor the progress in implementation of the recommendations of their respective decadal survey.
- In fulfilling these responsibilities, the committee may formulate and oversee ad-hoc studies related to the implementation of the each survey and on issues in space science more broadly.
- ASEB Roundtables convene senior-most representatives from industry, universities, and government agencies to define and explore critical issues related to the space technology and aeronautics research agendas. Roundtables are designed to facilitate candid dialogue among participants.

Current Membership

SSB

XCOM Fiona Harrison, Chair, California Institute of Technology Robert D. Braun, Vice Chair, University of Colorado Boulder **XCOM** James G. Anderson, Harvard University (FINAL TERM ENDS JUNE 2018) **XCOM** Jeff M. Bingham, Consultant Jay C. Buckey, Geisel School of Medicine at Dartmouth Adam Burrows, Princeton University Mary Lynne Dittmar, Coalition for Deep Space Exploration **XCOM** Joseph Fuller Jr., Futron Corporation (start of final term) Thomas R. Gavin, California Institute of Technology (FINAL TERM ENDS JUNE 2018) Sarah Gibson, National Center for Atmospheric Research (start of final term) **XCOM** Victoria Hamilton, Southwest Research Institute Anthony C. Janetos, Boston University (FINAL TERM ENDS JUNE 2018) **XCOM** Chryssa Kouveliotou, The George Washington University **XCOM** Dennis P. Lettenmaier, University of California, Los Angeles Rosaly M. Lopes, Jet Propulsion Laboratory **XCOM** David J. McComas, Princeton University



Barbara Sherwood Lollar, University of Toronto

Eliot Quataert, University of California, Berkeley

Harlan E. Spence, University of New Hampshire

Mark H. Thiemens, University of California, San Diego

Meenakshi Wadhwa, Arizona State University (FINAL TERM ENDS JUNE 2018)

Larry Paxton, Johns Hopkins University, Applied Physics Laboratory

Edward L. Wright, University of California, Los Angeles



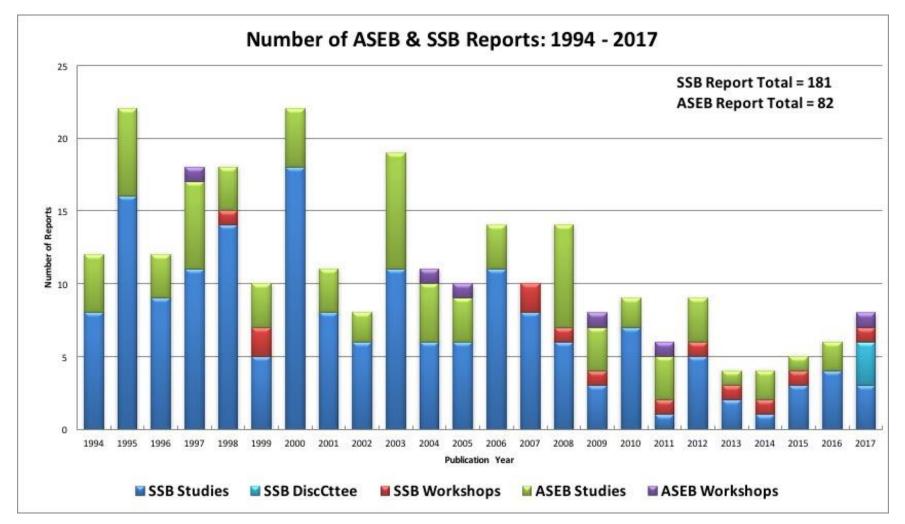


Staffing at the SSB & ASEB

The ASEB/SSB staff currently comprises:

- Board Director,
- 2 ASEB study directors (one part time)
- 4 SSB study directors (all full time also one additional shared with BPA)
- 2 SSB associate program officers
- 2 Research Associates (shared between SSB & ASEB)
- 3 meeting and travel coordinator staff (shared by both boards)
- 5 administrative staff Program Manager, Administrative Coordinator,
 Information and Communications Manager, and two financial management officers (shared by both boards).
- Budget of ASEB/SSB was ~30% of DEPS in CY 2016. Staff is ~25% of DEPS. Processed 45% of DEPS travel claims.







Recent SSB Publications

- America's Future in Civil Space: Proceedings of a Workshop-in Brief (SSB & ASEB)
- Searching for Life Across Space and Time: Proceedings of a Workshop (SSB)
- Powering Science: NASA's Large Strategic Science Missions (SSB)
- Report Series: CAPS: Getting Ready for the Next Planetary Sciences Decadal Survey (SSB)
- The Goals, Rationales, and Definition of Planetary Protection: Interim Report (SSB)
- Report Series: CAA: Small Explorer Missions (SSB & BPA)
- Report Series: CSSP: Heliophysics Science Centers (SSB)
- Review of NASA's Planetary Science Division's Restructured Research & Analysis Programs (SSB)
- Assessment of the NSF's 2015 Geospace Portfolio Review (SSB)
- Extending Science—NASA's Space Science Mission Extensions & Senior Review Process (SSB)
- New Worlds, New Horizons: Midterm Assessment (SSB & BPA)
- Achieving Science with CubeSats: Thinking Inside the Box (SSB)
- Continuity of NASA Earth Observations from Space: A Value Framework (SSB)
- Review of the MEPAG Report on Mars Special Regions (SSB)
- The Space Science Decadal Surveys: Lessons Learned and Best Practices (SSB)
- Pathways to Exploration—Rationales and Approaches for a U.S. Program of Human Space Exploration (ASEB with SSB)
- NASA's Strategic Direction and the Need for a National Consensus (DEPS)

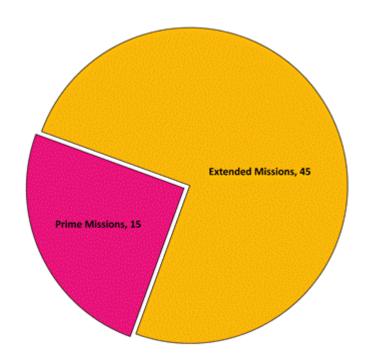
All these are accessible by going to www.nationalacademies.org/spaceandaeronautics



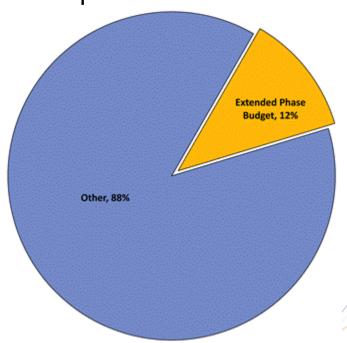
Extended Mission Science is a Bargain

Approximately three quarters of the NASA science missions currently flying are in extended phase, but represent only about 12% of the Science Mission Directorate's 2016 budget

Active space science missions



SMD budget, including extended phase missions



Large Strategic Missions are Essential

- Large strategic missions are critical for the conduct of space science in each of NASA's four divisions and are required for the pursuit of compelling scientific questions.
- Large strategic missions are essential to maintaining the global leadership of the United States in space exploration and in science.
- Large strategic science missions support large teams of scientists and graduate students and therefore support the development and the health of their respective scientific communities in ways that smaller missions cannot.
- Balance across the entire NASA science program includes an appropriate mix of small, medium-size, and large missions.



Ongoing Subcommittee Activities

Standing Activities

Committee on Biological and Physical Sciences in Space (joint activity)

Discipline Committees

- Committee on Astrobiology and Planetary Sciences CAPS
- Committee on Astronomy and Astrophysics CAA
- Committee on Earth Science and Applications from Space CESAS
- Committee on Solar and Space Physics CSSP

- Space Studies Board also acts as US National Committee for COSPAR
- Space Studies Board also exchanges participants with the European Space Sciences Committee
- Invited to participate as "private partner" in US delegation to COPUOS.

Ongoing SSB Activities

- 1. State of the Science of Astrobiology
- 2. Exoplanet Science Strategy
- Committee on Best Practices for a Future Open Code Policy for NASA Space Science
- 4. Extraterrestrial Sample Analysis Facilities
- Review of Progress Toward Implementing the Decadal Survey Vision and Voyages for Planetary Sciences
- 6. Planetary Protection Requirements for Sample-Return Missions from Martian Moons (Joint Activity with ESF/ESSC)
- 7. Review of Planetary Protection Policy Development Processes
- 8. Decadal Survey for Earth Science and Applications from Space
- 9. A Midterm Assessment of Implementation of the Decadal Survey on Life and Physical Sciences Research at NASA (joint with ASEB)
- 10. NASA's Innovation Ecosystem meetings of experts and a workshop (ASEB)
- 11. CAS-NAS Forum for New Leaders in Space Science



Upcoming or Possible SSB Study Activities

- NOAA Weather Satellite Study (congressionally mandated)--- likely to be joint with DELS/BASC
- Astro 2020 Decadal Survey
- Planetary 2022 Decadal Survey
- Heliophysics Mid-decadal Review
- 2018 SSB Workshop
- Space Weather Activities?



AND NOW WHAT?



NASA Budget

Space Policy Online Budget Fact Sheet

Table 1: NASA's FY2018 Budget Request (in \$ millions, see notes below)

				Authorization			Appropriations		
Account	FY2016	FY2017	FY2018	House	Senate	Final	House	Senate	Final
	Approps	Approps	Request				passed	Cmte	
Science	5,589.4	5,764.9	5,771.8				5,858.5	5,571.8	
Earth Science	1,921.0	1,921.0	1,754.1				1,704.0	1,921.0	
Planetary Science	1,631.0	1,846.0	1,929.5				2,120.9	1,611.9	
Astrophysics	730.6	750.0	816.7				822.0	816.7	
JWST	620.0	569.4	533.7				533.7	533.7	
Heliophysics	649.8	678.4	677.8				677.9	688.5	
Education	note 3 37.0	note 3	note 3				note 3	note 3 [44.0]	
Aeronautics	640.0	660.0	624.0				660.0	650.0	
Space Technology	686.5	686.5	678.6				686.5	700.0	
Exploration	4,030.0	4,324.0	3,934.1				4,550.0	4,395.0	
Expl Sys Dev	3,680.0	3,929.0	3,584.1				4,100.0	4,045.0	
(Orion)	(1,270.0)	(1,350.0)	(1,186.0)				(1,350.0)	(1,350.0)	
(SLS)	(2,000.0)	(2,150.0)	(1,937.8)				(2,150.0)	(2,150.0)	
(Expl Ground Sys)	(410.0)	(429.0)	(460.4)				(600.0)	(545.0)	
Expl R&D	350.0	395.0	350.0				450.0	350.0	
Space Operations	5,029.2	4,950.7	4,740.8				4,676.6	4,751.5	
ISS	N/A	N/A	1,490.6				N/A	N/A	
Space Trans	N/A	N/A	2,415.1				N/A	N/A	
(Cmrcl Crew)	(1,243.9)	(1,184.8)	(731.9)				N/A	note 4 732.00	
(Crew and Cargo)	N/A	(1,028.0)	(1,683.2)				N/A	1,683.2	
Space & Flt Sprt	N/A	N/A	835.0				N/A	N/A	
Education	115.0	100.0	37.3				90.0	100.0	
Safety/Security/MS	2,768.6	2,768.6	2,830.2				2,826.2	2,826.9	
CECR	388.9	360.7	496.1				486.1	496.1	
Inspector General	37.4	37.9	39.3				37.9	38.0	
TOTAL	19,285.0	19,653.3	19,092.2				19,871.8	19,529.3	

Note 1: Columns may not add due to rounding. Text and numbers in *italics* are subtotals. Text and numbers in (*italics in parentheses*) are sub-subtotals. N/A = not applicable or not available. FY2016 and FY2017 appropriations figures are from the congressional appropriations documents. They often are adjusted by

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Some NASA Slides from November SSB Meeting......

- Thomas Zurbuchen Report to SSB
- Big Data and NASA Space Sciences

All other presentations at http://sites.nationalacademies.org/SSB/SSB 054577#nov 2017



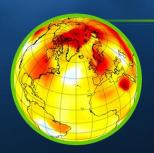
KEY SCIENCE THEMES



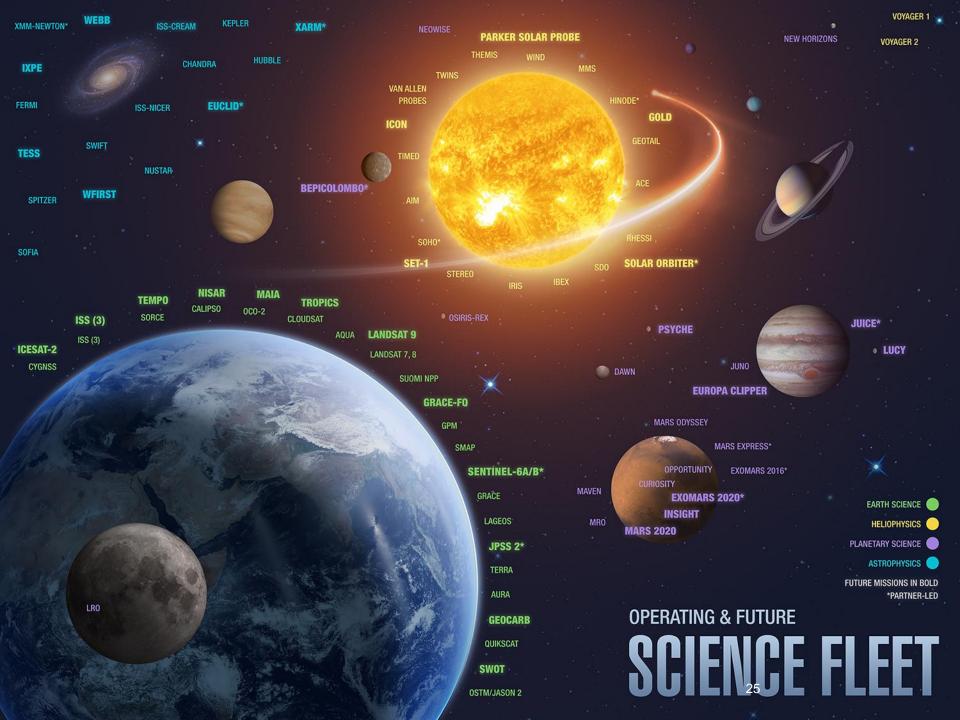
Discovering the Secrets of the Universe



Searching for Life Elsewhere



Safeguarding and Improving Life on Earth



SCIENCE BY THE NUMBERS



Spacecraft 105 missions 88 spacecraft



CubeSats
17 science missions
11 technology
demonstrations



Balloon Payloads
13 science payloads
1 HASP with up to
12 student experiments



Flights
16 science missions
3 technology/
student missions

Sounding Rocket



Earth-Based Investigations
25 major airborne missions
8 global networks



Technology Development ~\$400M invested annually



Research
10,000+ U.S. scientists funded
3,000+ competitively
selected awards
~\$600M awarded annually

UPCOMING OPPORTUNITIES

FY 2017

- AO, New Frontiers (Proposals in review)
- ROSES NRA, February 2017 (Released)
- SALMON-3 AO (Released)
- AO, Martian Moons eXploration (MMX) Instrument (Proposals in review)
- AO, STP-5 (IMAP) and Missions of Opportunity, Heliophysics (Released)
- NRA, Earth Venture Suborbital-3, Q4
- PEA (SALMON-3), SIMPLEx-2 for SmallSat Missions of Opportunity, Q4

FY 2018 Planned

- ROSES NRA, February 2018
- AO, STP Missions of Opportunity, Heliophysics, NET Q1
- AO, Heliophysics Explorers (MIDEX) and Missions of Opportunity, NET Q2
- AO, Earth Venture Instrument-5, NET Q2
- NRA, SOFIA Next Generation Instrumentation, NET Q2

FY 2019 Planned

- ROSES NRA, February 2019
- AO, Discovery, Q2
- AO, Living With a Star (Geospace Dynamics Constellation) and Missions of Opportunity, NET Q2
- AO, Astrophysics Small Explorer (SMEX) Missions & Missions of Opportunity, NET Q3

Issues Before our Discipline Committees

Slides from our various committees are available by visiting: http://sites.nationalacademies.org/SSB/SSB_052296

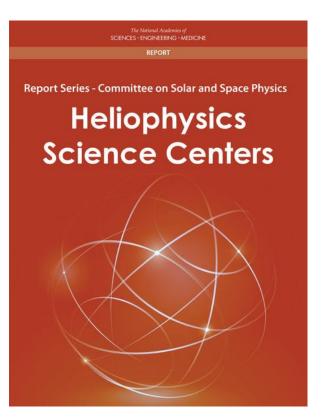
Of particular interest may be:

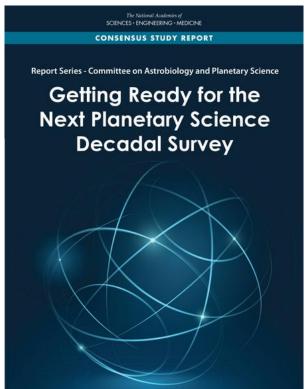
- Update on JWST- Eric Smith, NASA
- WFIRST Independent External Technical/Management/Cost Review (WIETR) -- Peter Michelson and Orlando Figueroa
- WFIRST Independent External Technical/Management/Cost Review (WIETR) Full Report
- Space Life and Physical Sciences Research & Applications Division Overview and Status
- ISS Transition and Deep Space Gateway Concept
- NASA Earth Science Overview
- Zurbuchen: Mars Exploration Program
- ALL REPORTS FROM SSB

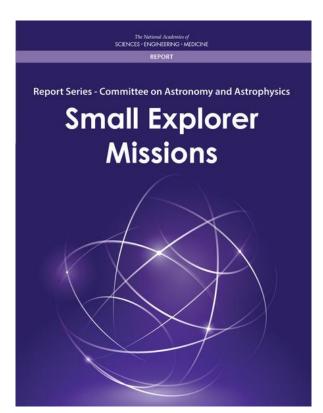




Issues Before our Discipline Committees











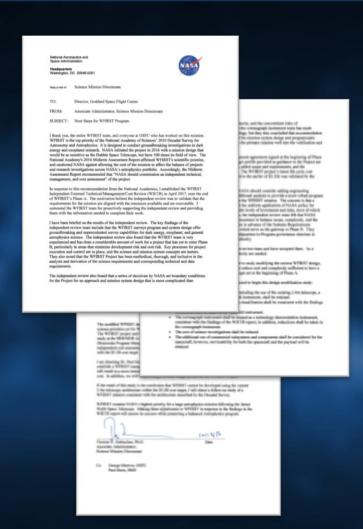
CAA

- Report on Small Explorers (SMEX) Opportunities released June 8
- Discussions with Agencies on a variety of topics, including Decadal Survey Timing and Scope -- Survey preparation is the main ongoing CAA focus
- WFIRST Independent External Technical/ Management/Cost Review (WIETR) Report presentation and discussion
 - See Zurbuchen memo. NASA HQ directed the Project to undertake a design modification study to reduce mission cost and complexity, while still meeting/exceeding science priorities in the 2010 Decadal (NWNH), and to report out in February. The coronagraph will be classified as a technology demonstration.
 - The CAA anticipates hearing from the WFIRST Project and NASA HQ about proposed changes and science capabilities at, or prior to, its March meeting.



WFIRST DIRECTION

- SMD Associate Administrator directed Goddard Space Flight Center to study modifying the current WFIRST design, the design that was reviewed by the WIETR, to reduce cost and complexity sufficient to have a cost estimate consistent with the \$3.2B cost target set at the beginning of Phase A
- The following constraints and changes are directed to begin this design modification study as noted in the next two charts



WFIRST DIRECTION (CONT'D)

- The basic architecture of the mission, including the use of the existing 2.4m telescope, a widefield instrument, and a coronagraph instrument, shall be retained
- The implementation of the mission risk classification shall be consistent with the findings of the WIETR report
- Reductions shall be taken in the widefield instrument
- The coronagraph instrument shall be treated as a technology demonstration instrument, consistent with the findings of the WIETR report; in addition, reductions shall be taken in the coronagraph instrument
- The cost of science investigations shall be reduced
- The additional use of commercial subsystems and components shall be considered for the spacecraft; however, serviceability for both the spacecraft and the payload will be retained

WFIRST DIRECTION (CONT'D)

- The modified WFIRST design being studied will still be capable of meeting and exceeding the science priorities set for WFIRST by the 2010 Decadal Survey in Astronomy and Astrophysics
- The WFIRST project and GSFC Center management should plan to report the results of this study at the SRRIMDR in February 2018, in time to support a Key Decision Point-B (KDP-B) Directorate Program Management Council in March or April2018
- In advance of KDP-B, an independent cost assessment will be conducted to validate the estimated cost as being consistent with the \$3.2B cost target
- Dr. Paul Hertz, the Director of the Astrophysics Division, will work with GSFC to establish a
 WFIRST management process consistent with the findings of the WIETR report, that will
 result in a more interactive relationship, shortening the time to make decisions and reduce
 cost; will provide a revised budget profile for the WFIRST Project
- If the result of this study is the conclusion that WFIRST cannot be developed using the current 2.4m telescope architecture within the \$3.2B cost target, SMD/AA will direct a follow-on study of a WFIRST mission consistent with architecture described by the Decadal Survey

CAPS

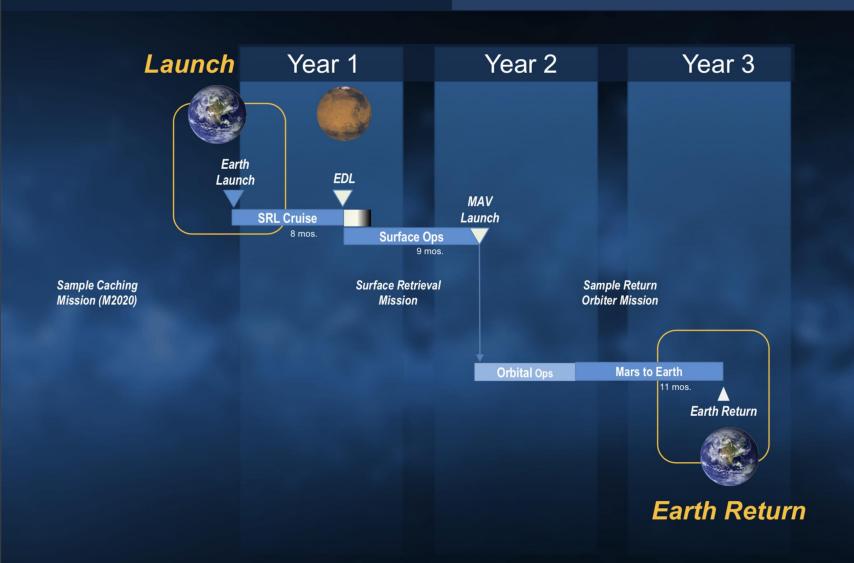
Overall, NASA's Planetary Science Division is on track

- Mars 2020 sample caching mission continues its development
- Europa mission is moving forward in Phase B (design phase)
- Two Discovery missions selected (Psyche (M-type asteroid orbiter) and Lucy (multi-Trojan asteroid flyby), one in extended phase A (NEOCam)
- Fourth New Frontiers mission down-select imminent (before Christmas)
- Ocean Worlds program is part of the recent Presidential budget request

Discussion points to further consider

- All of these program developments are highly responsive to the Decadal Survey
- NASA directed to launch Europa Clipper on SLS and a lander soon thereafter.
 Europa Lander is not in the President's most recent budget request.
- NASA has begun to speak about steps in a Mars sample-return campaign beyond Mars 2020.
- Movement of the Planetary Protection Office from SMD to OSMA and continuing discussion on planetary protection issues in general
- The timing of next planetary decadal survey given JWST launch slippage.
 Currently still targeting Spring 2020 with no more than 6 month delay.

NOTIONAL MSR TIMELINE



SAMPLE RETURN: KEY REQUIREMENTS

LAND in the right place

Land in small landing error ellipse (≤10 km) to access M2020 sites





COLLECT samples fast

Long traverse with tight timeline



- 130 sols for driving km (rover odometry)
- 20 sols for tube pickup (1 tube/sol)
- 90 sols for faults/anomalies/engineering activities



Get it BACK

Launch, rendezvous and return







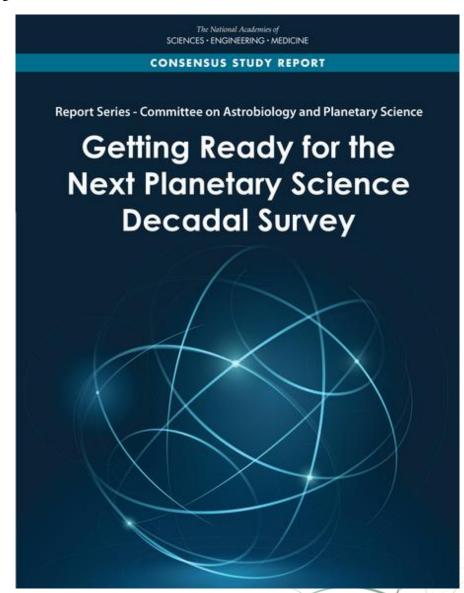
CAPS: Getting Ready for the Next PSDS

CAPS asked by NASA to:

- 1. List recent mission studies;
- 2. Define priority areas for new studies;
- 3. Outline mechanisms for conducting studies; and
- 4. Identify additional activities to optimize and/or expedite next PSDS.

In addressing these four topics CAPS identified the following:

- Mission options for Venus, the Moon, Mars, Dwarf planets, Saturn system, and Io. Plus the need for a dedicated space telescope for synoptic observations of solar system bodies
- Key enabling and enhancing technologies



CBPSS

- American Society for Gravitational and Space Research Oct 27, Seattle, community discussion of supporting next microgravity decadal
- CBPSS met on Oct. 31-Nov. 1 in Irvine
 - NASA Microgravity Synergies with Other Agencies: Roundtable
 - Panel on Aerospace Perspectives on Microgravity Science
 - Sierra Nevada, Paragon Space Development, Southwest Research Development, United Launch Alliance
 - Strong recognition of need for microgravity science knowledge as input to developers
 - Expectation that only government will conduct basic research needed
 - Dependence on fragile networks of government and NASA scientists
 - Program Science briefings from NASA on status of physical sciences, fundamental physics, space biology and human research programs
 - NASA presentation on ISS transition and Gateway planning
 - Space Science Week symposium topic planning possible Neurolab anniversary as keynote
- Status of Mid-term review of decadal study
 - Report currently in review
 - Delivery planned late December/early January



CESAS

- At Fall Meeting CESAS Reviewed Potential Activities
 - Workshop with NRC Mathematics Board: Novel techniques and applications for data analytics on Earth Observational Data
 - NRC Study Called for in Weather Modernization Act of 2017 (and its relation to a BASC study, "Building a Community-Driven Vision for the Next Generation U.S. Weather Enterprise: Discussion of a Proposed Study")
- Briefings from UCAR (Tony Busalacchi), NOAA (Karen St. Germain), and NASA (Mike Freilich)
- Closed Session Discussions with the ESAS 2017 Co-Chairs
- Discussion of 1st draft of ESAS 2017 "Popularization"
- Planning for March 2018 meeting during SSW
 - Discussion of Decadal Survey with ESD Director and Colleagues
 - Support the start of a series of survey-related implementation studies by the ESD Director
 - Presenters to support one or both of the potential ad hoc studies/workshops
 - Other survey-related implementation issues—all TBD as survey has not been completed and briefed to the agencies. However, some committee ideas include:
 - Technology on-ramps to facilitate the NOAA recommendations
 - Examination of the survey Venture-class recommendations





CSSP

- NASA Heliophysics Division personnel change -- Steve Clarke on detail to OSTP, Peg Luce is Acting Heliophysics Division Director -- Search for IPA or detailee to fill Heliophysics Division Director underway
- What can the community and NASA do to encourage more diversity among mission proposers to Heliophysics? What can NASA HPD do to get the community more engaged in the R&A review process? What suggestions does the CSSP have regarding the R&A review process? Follow-on discussion about diversity challenges with Thomas Zurbuchen
 - Absence of diversity in solar and space physics is a problem that can & should be addressed
 - Problem is bigger than solar and space physics
 - Issue extends beyond science teams, includes engineering, program management, etc.
 - Need to make a commitment as a community current situation is not acceptable
 - Be suspicious of easy solutions
 - Absence of workplace climate data specific to solar and space physics
 - May not be positioned to fix ourselves engage sociological researchers bias issues
 - Encouragement of leadership experience at right level
 - Engage effective role models and mentorship
 - Female pool requirement possibilities incentives for diversification (e.g., as in industry)
 - Provide opportunities to experience what it's like to be part of a mission



Space Science Week

March 27-29, 2018

- Five Discipline Committees will meet in plenary and parallel sessions.
- Around 150-200 attend the meeting
- Plenary session focus will be on international collaboration
- Fifth Annual Space Science Week Public Lecture?
- ESSC liaison members attended since 2015 and hope we can continue having a liaison to each of the standing committees attend future SSW's
- More Information at <u>www.nas.edu/ssw</u>



View Webcast



Upcoming Meetings

60th Anniversary Celebration of Explorer I: January 31, 2018, Washington DC

SSB Meetings

May 1-3, 2018, Washington DC November 7-9, 2018, Irvine, CA April 30 - May 2, 2019, Washington DC November 6-8, 2019, Irvine, CA

Space Science Week

March 27-29, 2018, NAS Building Wash DC March 26-28, 2019, NAS Building Wash DC

